

Santa Monica Community College District District Planning and Advisory Council

DPAC ANNUAL REPORT 2007-08

Date	Торіс	Presented to/Considered by DPAC	Consensus/Action/Discussion A – Approval C – Consensus/Agreement
July I I, 2007	Budget Planning Subcommittee	The Budget Planning Subcommittee identified the following districts for comparison: El Camino, Glendale, Foothill-DeAnza, Mt. San Antonio, Long Beach, Sonoma, and Ventura. The categories identified for comparison purposes are educational administrators, classified administrators, classified professionals, permanent full-time classified, tenured and tenure-track faculty and temporary faculty; and funding sources (categorical, non-categorical). The minutes of the Budget Planning Subcommittee meetings are being posted on the SMC website.	 #1-A DPAC unanimously approved the following recommendations from the Budget Planning Subcommittee: 1. That the Superintendent/President, Academic Senate President and CSEA President send a letter to all employees encouraging energy and water conservation at work (e.g., turning lights off, computers off, etc.) 2. That a sustainability coordinator be identified to implement environmental audit plans. Project Manager, Sustainability Coordination (25%) hired 9/17/07. 3. That the College buy and use mostly indigenous, drought resistant plants for campus landscaping. 4. That the District establish a centralized Contracts Office and Contracts Database to allow for review and control of contracts to increase cost efficiency. 5. That the College analyze and evaluate the cost-effectiveness of hiring permanent employees instead of contracting out.

July 11, 2007	Strategic Planning Task Force	A draft of the strategic issues and narratives has been developed by the Strategic Planning Task Force and will be presented to DPAC at the August 8 th meeting. The Task Force completed its charge for the first year and has planned a more ambitious schedule for 2007-08. In the fall 2007 semester, the same process will be used to communicate and collaborate with the campus community to identify three to five initiatives. In the spring 2008, the Task Force will develop action plans for the initiatives and determine implementation phases, timetables, stakeholders and necessary resources. In addition, the Vision, Mission and Goals will be reviewed and incorporated into the Master Plan for Education.	
July 20, 2007	Strategic Planning Task Force Meeting	<u>Categories and Narratives</u> The recommended strategic planning categories and related narratives were reviewed and discussed. Nancy Grass Hemmert, Katharine Muller and Mona Martin were commended for finalizing the narratives to present to DPAC on August 8, 2007.	<u>#2-A</u> There was a majority vote to approve the narratives as written.
July 20, 2007	Strategic Planning Task Force Meeting	Mission, Vision and Goals A subcommittee was appointed comprising members present at this meeting to develop: (1) three to eight values, (2) suggested headings, and (3) a descriptive sentence or two. These will be forwarded to Randy Lawson to be presented for review and discussion at the Strategic Planning Task Force meeting on September 21 st .	

August 8, 2007	Strategic Planning	The Strategic Issues and Narratives	<u>#3-A</u>
	Task Force	developed by the Strategic Planning	The Strategic Issues and Narratives were approved by
		Task Force were presented for review	consensus.
		and approval.	
August 8, 2007	Master Plan for	A draft of the Master Plan for	
	Education, 2006-07	Education was distributed for review.	
		A list of suggested changes will be	
		prepared for the meeting on	
		September 26 th .	
September 12, 2007	Orientation/Social	Richard Tahvildaran-Jesswein and	
		Randy Lawson provided a brief	
		summary on the formation of the	
		District Planning and Advisory Council	
		(DPAC).	
September 12, 2007	Annual Report for	The DPAC Annual Report for 2006-	
	2006-07	07 was distributed as a reference	
		document for the orientation.	
September 21, 2007	Strategic Planning	A work group was formed to work	
	Task Force Meeting	on drafting the Mission, Vision and	
		Goals/Values. Richard Tahvildaran-	
		Jesswein agreed to coordinate the	
		work group comprising Vivian Rankin-	
		Scales, Katharine Muller, Bernie	
		Rosenloecher, Kathy Sucher and	
		Jason van Buren to develop a draft to	
		be presented at the meeting on	
		October 19 th .	
		The four work groups that developed	
		the narratives will be reconvened to	
		develop suggested strategic goals – no	
		more than 5 (plus or minus 2):	
		nore than 5 (plus or minus 2).	

September 26, 2007	Student Learning	The Student Learning Outcomes	<u>#4-A</u>
	Outcomes	adopted by the Academic Senate	DPAC approved the SLOs to be forwarded to the
		were presented to DPAC, as follows:	Superintendent/President
		Through their experiences at SMC,	<u>11/6/07</u>
		students will:	The Superintendent/President presented the Institutional
			Students Learning Outcomes to the Board of Trustees for
		• Acquire the self-confidence and self-	information.
		discipline to pursue their intellectual	
		curiosities with integrity in both their	
		personal and professional lives;	
		Obtain the knowledge and academic	
		skills necessary to access, evaluate,	
		and interpret ideas, images, and	
		information critically in order to	
		communicate effectively, reach	
		conclusions, and solve problems.	
		• Respect the inter-relatedness of the	
		global human environment, engage	
		with diverse peoples, and	
		acknowledge the significance of their	
		daily actions relative to broader	
		issues and events;	
		Take responsibility for their own	
		impact on the earth by living a	
		sustainable and ethical life style.	

September 26, 2007	Budget: Designated	In response to the Board's request for	#5-A - Stabilization
2007	Reserves	DPAC to deliberate and make a	Motion was made to schedule a special meeting of DPAC
		recommendation regarding	following the Budget Planning Subcommittee meeting next
		Stabilization and GASB 45.	Wednesday, October 3 rd to review and discuss the
		Stabilization and Grob 15.	deliberations and recommendation(s) from the Budget
			Planning Subcommittee pertaining to stabilization so that
			DPAC can present its recommendation to the Board of Trustees on October 8 th .
			The motion was approved (4 ayes, 2 noes)
			<u>#6-A - GASB 45</u>
			Motion was made that the District not set aside funds for the
			GASB 45 liability until the college community is educated
			about GASB 45. In addition, it was recommended that a task
			force be formed for the purpose of education with the goal of
			developing a recommendation regarding GASB 45 by the
			beginning of the spring 2008 semester.
			The motion was approved (4 ayes, 2 noes)
			<u>10/8/07</u>
			The Superintendent/President presented a recommendation
			to the Board of Trustees to designate \$2,000,000 in the
			2007-08 budget as a reserve for unfunded retiree health
			benefits.
			The recommendation was approved (5 ayes, 2 noes)
			The Board of Trustees supported the formation of a joint
			task force to study unfunded retiree health benefits and
			GASB 45 and to report back in early spring 2008.
			The recommendation was unanimously approved.
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			<u>#7-A</u>
			A motion was made that DPAC state that in principle it is
			committed to honor the promise that employees receive
			retirement benefits.
			This motion was unanimously approved.

October 3, 2007	Budget: Designated	Prior to the DPAC meeting, the	<u>#8-A</u>
(Special Meeting)	Reserves	Budget Planning Subcommittee met to	Scenario 3* be forwarded to the Superintendent/ President.
		review and discuss new FTES	The motion was approved (6 ayes, 0 noes)
		scenarios and presented five	
		recommendations to DPAC for its	<u>#9-A</u>
		consideration. DPAC voted on the	*Scenario #3 Max Out FTES Borrowing in 2006-2007 to
		recommendations forwarded by the	Fully Realize Growth Revenue: This scenario has the District
		Budget Planning Subcommittee.	restate the 2006-2007 FTES growth from 310 FTES to 699 FTES to fully realize the maximum amount of FTES growth.
			Under this scenario the District would be in Stabilization in
			2007-2008. This scenario is estimated to generate
			approximately \$3,479,000 in additional One-Time revenue.
			Commend the faculty of SMC, in particular the Academic
			Senate, for taking the leap of faith to provide Summer 2006
			instruction at Compton Community College. In addition to
			accomplishing our educational objectives, this has also
			provided fiscal flexibility for the District.
			The motion was approved (6 ayes, 0 noes)
			Commend all constituencies of the Budget Planning Sub-
			committee, and in particular Mitra Moassessi and Chris
			Bonvenuto, for working together as a team to come up with
			an FTES scenario most beneficial to the District.
			The motion was approved (6 ayes, 0 noes)
			<u>#10-A</u>
			Recommend that the budget stabilization item not be
			included as a Designated Reserve item.
			The motion was approved (4 ayes, 2 noes)
			Include the explanation of Scenario 3^* from the summary
			sheet in the budget narrative given to the Board of Trustees.
			The motion was approved (6 ayes, 0 noes)

October 3, 2007 (Special Meeting)	Budget: Designated Reserves (continued)		<u>10/8/07</u> The Superintendent/President presented a recommendation to the Board of Trustees to designate \$2,961,248 in the 2007-08 budget as a reserve for the potential revenue deficit in 2008-09 created by decline in reported FTES and one year stabilization funding in 2007-08. The recommendation was approved (5 ayes, 2 noes)
October 3, 2007	Task Force: Unfunded Retiree Benefits/ GASB 45	The Task Force should hold regular meetings to study the issue of unfunded retiree benefits and GASB 45, invite resource people and specialists, conduct forums for the purpose of educating the college community, and make regular monthly reports to DPAC The Task Force will recommend whether to fund or not fund GASB 45, and if so, determine alternatives for funding. The report/ recommendations to DPAC should include pros and cons. The deadline for the Task Force to study the issue and make a report to DPAC is February 15, 2007.	 <u>#11-C</u> It was agreed that the Task Force should comprise the following 8 members (four DPAC members, four atlarge members) Lantz Simpson, Co-Chair Richard Tahvildaran-Jesswein, Co-Chair Sandi Burnett Mona Martin Leroy Lauer Marcy Wade CSEA representative to be appointed Academic Senate/Faculty Association representative to be appointed
October 10, 2007	Program Review	The Program Review Report for 2006- 2007 was presented. Ten program reviews were completed, one department requested a postponement and one program did not complete its review. Overarching trends were identified through the program review process.	

October 10, 2007	Master Plan for	A work group was formed to review	
	Education	the draft of the Master Plan for	
		Education and finalize it for approval at	
		the next DPAC meeting. Work group	
		members are Kiersten Elliott (work	
		group coordinator), Brandon Barney,	
		Katharine Muller, Bernie	
		Rosenloecher and Kathy Sucher.	
October 10, 2007	Organic Garden	Jason van Buren requested that the	
	Initiative	District consider a "green roof" for	
		the Student Services Building citing the	
		benefits of insulation and using it as an	
		alternate site for the campus farming	
		project.	
October 10, 2007	Budget: Designated	It was reported that the Board	
	Reserves	approved designated reserves in the	
		2007-08 budget for unfunded retiree	
		health benefits (\$2 million) and for	
		the potential revenue deficit in 2008-	
		2009 created by decline in reported	
		FTES and one-year stabilization	
		funding in 2007-2008 (\$2,961,248).	
		The Superintendent/President had	
		reviewed DPAC's recommendation	
		that these two items not be included	
		as designated reserves, but made a	
		different recommendation to the	
		Board of Trustees. The Board of	
		Trustees was made aware of	
		DPAC's recommendations.	

October 19, 2007	Strategic Planning Task Force Meeting	Report from Work Group on Mission, Vision and Goals	
		A draft of a revised Motto, Mission, Vision and Goals document was distributed and reviewed. There will be continued review and modification of this document before it is presented to DPAC and is ready for campus- wide distribution by the end of the fall 2007 semester.	
		Report from Work Group on Strategic Initiatives Drafts of strategic initiatives were submitted by the Innovation and Leadership in Serving Students and the Student Learning and Achievement work groups. After the strategic issues for all four areas are developed and distributed campus- wide for input, the top three or four strategic goals will be determined and discussed at the meeting on	
October 24, 2007	DPAC Annual Report, 2006-07	December 7 th .	#12-A The final DPAC Annual Report was approved.
October 24, 2007	Litter on Campus	DPAC agreed that there is a general concern about the litter problem on campus	#13-C In an effort to address the problem it was suggested that (1) the Associated Students discuss the issue and develop suggestions to present to DPAC, (2) appropriate facilities staff be contacted about additional trash receptacles, (3) the Facilities Planning Subcommittee should investigate how this issue has been addressed by other community colleges (in particular Pasadena CCD and Glendale CCD) and report back to DPAC.

October 24, 2007	Textbook Rental Program	The Associated Students requested DPAC's input on the proposed pilot textbook rental program.	#14-CThere was agreement that the high cost of textbooks is often a barrier to student access to an affordable education. There was consensus that the textbook rental pilot program should proceed with collaboration between the Associated Students and the bookstore. It was agreed that the College Services Planning Subcommittee form a work group to review and make recommendations regarding this collaborative effort between the Associated Students and the bookstore on the textbook rental program.
October 24, 2007	Website Coordinator	A recommendation was forwarded from the Technology Planning Subcommittee to DPAC "that the District fulfill the next step in the plan laid out by the 2005 Website Working Group by moving forward on hiring a full- time website content coordinator."	#15-C It was agreed that it is not the function of DPAC to make staffing recommendations and that DPAC reply as such to the Technology Planning Subcommittee.
October 24, 2007	Facilities	There are several facility projects pending that need to be prioritized. There was concern expressed about DPAC's role in prioritizing these projects.	<u>#16-C</u> It was agreed that the Facilities Planning Subcommittee should develop a mechanism to involve the campus community in prioritizing projects regardless of funding sources and present its findings to DPAC.
November 14, 2007	Master Plan for Education		#17-A The final Master Plan for Education 2007 was approved.

November 14, 2007	Global Citizenship	 The definition of Global Citizenship adopted by the Academic Senate was presented, as follows: A global citizen: Is knowledgeable of peoples, customs and cultures in regions of the world beyond one's own; Understands the interdependence that holds both promise and peril for the future of the global community; and Is committed to combining one's learning with a dedication to foster a livable, sustainable world. 	<u>#18-A</u> Motion was made by Bernie Rosenloecher, seconded by Kiersten Elliott and unanimously approved to adopt the definition of global citizenship as presented and forward it to the Superintendent/President.
November 14, 2007	Task Force: Unfunded Retiree Health Benefits/ GASB 45	The Task Force met and agreed that Richard Tahvildaran-Jesswein would chair the Task Force without a co- chair. Vic Hanson, Eric Oifer, Leroy Lauer, Mona Martin, and staff assistant Letty Kilian were present. The charge of the Task Force was reviewed. It was acknowledged that the Board voted to pre-fund GASB 45. Therefore, the Task Force will be looking at how it might be funded, how much to fund, reviewing the District's actuarial report, looking at other districts, and how much the District is currently paying on pay-as- you-go. In addition, the Task Force will educate itself first on GASB 45 and develop a means to educate the college community.	

November 14, 2007	Strategic Planning Task Force	The Strategic Planning Task Force met in October and found it somewhat challenging to arrive at a decisive point in terms of developing the strategic initiatives. At the same time, the Task Force is working on rethinking and reframing the current vision, mission and goals. A meeting has been scheduled for November 29 th to clarify the direction of the Task Force and the assistance from the consultant.	
November 14, 2007	Superintendent/ President's Response to DPAC Recommendations	Concerns were raised about the process of reporting responses from the Superintendent/ President related to recommendations forwarded by DPAC,.	<u>#19-C</u> It was agreed that it would be appropriate for Randy Lawson, the Superintendent/President's designee/ Chair of DPAC, to report the responses from the Superintendent/President and that the minutes reflecting report(s) would be acceptable as the written report from the Superintendent/ President
November 28, 2007	Global Citizenship	The definition of Global Citizenship was presented to DPAC at the meeting on November 14 th and unanimously approved to be forwarded to the Superintendent/ President.	Randy Lawson reported that Superintendent/ President Chui Tsang approved the definition of global citizenship and will forward it to the Board of Trustees.
November 28, 2007	Planning Subcommittee Meetings	Concerns were presented regarding the schedule of DPAC Planning Subcommittees meetings and the difficulty that some appointees have in attending.	<u>#20-A</u> It was unanimously agreed that the meetings of the DPAC Planning Subcommittees should be standardized and publicized. Chairs will be asked to submit a schedule of their respective planning Subcommittee meetings to be in effect starting in the spring 2008 semester.
November 28, 2007	Budget Planning Subcommittee	A concern was identified by the Budget Planning Subcommittee related to the budget planning process and a recommendations was submitted as a resolution.	 <u>#21-A</u> DPAC unanimously approved the following recommendation: DPAC recommends that senior staff involved in creating budget policies and strategies meet with the Budget Planning Subcommittee to coordinate deliberations at least once per semester.

November 29, 2007	Strategic Planning Task Force Meeting	Mission, Vision and GoalsA work group was formed to develop goals to support the central, overarching goal of Student Learning and Achievement . After approval by the task force, measurable, time- 	
December 7, 2008	Strategic Planning Task Force Meeting	Mission, Vision and Goals A draft of the Mission, Vision and Goals developed by the work group was presented for review and discussion. The document will be revised according to comments and suggestions made at the meeting. A new draft will be distributed to the task force for further review and may be submitted to DPAC at its next meeting (December 12, 2007). <u>Strategic Initiatives</u> The strategic initiatives developed to support the District's overarching goal of Student Learning and Achievement were reviewed: It was agreed that a status report should be prepared and distributed campus- wide and input should be solicited before flex day. It was further agreed that Katharine Muller and Kathy Sucher would be the presenters on flex day.	

December 12, 2007	Budget Planning Subcommittee	Response to recommendation#21-A approved by DPAC on November 28th that senior staff involved in creating budget policies and strategies meet with the Budget Planning Subcommittee to coordinate deliberations at least once per semester.	Superintendent/ President Chui Tsang approved the recommendation from the last meeting that senior staff involved in creating budget policies meet with the Budget Planning Subcommittee to coordinate deliberations at least once per semester. His staff will coordinate the meetings with the Co-Chairs of the subcommittee.
December 12, 2007	Strategic Planning Task Force	A draft of the revised Vision, Mission and Goals statement and a draft of the strategic initiatives developed by the task force were distributed for information. Both documents will be presented in January for approval.	
December 12, 2007	Planning Subcommittee Meeting Schedules	The Planning Subcommittee meeting schedule effective Spring 2008 was developed.	
December 12, 2007	Litter on Campus	Follow up to discussion at meeting on October 24, 2007. It was reported that the Grounds Department has purchased 34 new "Glutton" Rubbermaid trash cans; ordered 50 new Victor Stanley "Big Green" trash cans; increased the number of recycling containers by 40% on the main campus; removed all ash/smoking cans from the interior of the campus and place 40+ of them at entrances to the satellite and main campuses; and increased the morning pick up time (5 employees 5-9 a.m.; added 16 hours of overtime per week to pick up and dump trash. A major emphasis needs to be on the education of the campus community to pick up after themselves.	

December 12, 2007	Facilities	Follow up to discussion at meeting on October 24, 2007 regarding the prioritization of facilities project. The Facilities Planning Subcommittee will be developing a ranking system for prioritizing facilities and looking at remaining bond projects and other possible demands for facilities. A recommendation will be presented to DPAC in the future for consideration.	
January 9, 2008	Planning Subcommittees	A legal determined that DPAC Planning Subcommittees are subject to the Brown Act. Following is the legal opinion received: A quorum for planning subcommittees was determined to be a simple majority of subcommittee members.	
		The DPAC Charter was revised to reflect Brown Act and quorum issues, and other revisions were suggested to bring it up to date.	
January 18, 2008	Strategic Planning Task Force Meeting	Mission, Vision and GoalsA draft of the Mission, Vision and Goalswas reviewed and revised. There wasconsensus that the document will bepresented to DPAC for approval onJanuary 23 ^{rd,} and DPAC representativeswill be directed to take them to theirconstituencies for input that will beconsidered.Strategic InitiativesThe Strategic Initiatives were reviewedand revised and will be presented toDPAC for information on January 23 rd .They will be presented to the collegecommunity at a flex day session onMarch 4 th .	

January 23, 2008	Facilities Planning Subcommittee	The subcommittee discussed the level of LEED (Leadership in Energy and Environmental Design) certification for new facilities and adopted the following resolution: "Resolved, the SMC's building designs should seek a LEED level as high as possible, with cost- driven issues and tradeoffs to be evaluated at the appropriate point in each building's design process."	
January 23, 2008	Strategic Planning Task Force	Mission, Vision and Goals A final draft of the Mission, Vision and Goals developed by the Strategic Planning Task Force was presented to DPAC for review and approval. <u>Strategic Initiatives</u> A draft of the Strategic Initiatives developed by the Strategic Planning Task Force was presented to DPAC for information. There will be a strategic planning session on flex day (March 4 th) at which the strategic initiatives will be presented to the college community.	 <u>#22-C</u> Motion was made by Lesley Kawaguchi and seconded by Bernie Rosenloecher to approve the <i>Mission, Vision and Goals</i>. There was consensus that members of DPAC will present the document to their constituents for support and ratification. Input received will be presented to DPAC for consideration. DPAC will then forward the document to the Superintendent/President who will present his recommendations to the Board of Trustees for approval. The goal is to complete the approval process by April, 2008.
January 23, 2008	DPAC Charter	The charter presented for approval included revisions made at the last meeting. Additional revisions were suggested and will be incorporated in the document to be presented for approval at the next meeting.	
February 22, 2008	Strategic Planning Task Force Meeting	Status Report of Mission, Vision and Goals Draft of Strategic Initiatives reviewed and revised.	

February 27, 2008	Vendor Contracts	The College Services Planning Subcommittee presented the following statement: The DPAC subcommittee on College Services hereby notifies DPAC that there has a slow down and unexplainable obstacles impeding the progress of our committee's work. We are concerned that the scope of notification is insufficient and that the mandate for the required site visit may inhibit the pool of vendors. There must be additional site visits and advertisements in the LA Times and other publications. We are extremely concerned that this slowdown is thwarting our mission.	The Director of Purchasing will meet with the College Services Planning Subcommittee and the issue will come back to DPAC, if necessary.
February 27, 2008	Task Force: Unfunded Retiree Benefits/GASB 45	The GASB 45 Task Force submitted the following recommendation for consideration by DPAC.The GASB 45 Task Force recommends that the Santa Monica Community College District begin to pre-fund its retiree health benefits obligation. The Task Force recommends an initial contribution of \$1.4 million and subsequent annual contributions in the amount of \$500,000 over the next four fiscal years. The Task Force also recommends that the College's initial contribution be drawn from the SCCCD (Southern California Community College District) JPA and placed in an irrevocable trust. Lastly, the Task Force also recommends that at the end of the stated five-year period, the District re-evaluate its retiree health benefits liability.	 #23-A Motion was made by Lesley Kawaguchi and seconded by Heidi Hoeck to approve the recommendation of the GASB 45 Task Force as presented. Ayes: 5 (Administration, Management Association, Academic Senate, Associated Students) Noes: 3 (Faculty Association, CSEA)
February 27, 2008	DPAC Charter	The revised DPAC Charter was presented for approval.	#24-A The DPAC Charter as presented was unanimously approved.

March 12, 2008	Task Force: Unfunded Retiree Benefits/GASB 45		 The Superintendent/President presented the recommendations of the Unfunded Retiree Benefits/GASB 45 Task Force to the Board of Trustees for consideration at its meeting on March 10, 2008. The Board of Trustees amended and approved the recommendation as follows with a vote of 6 ayes, 1 no. It is recommended that the Santa Monica Community College District begin to pre-fund its retiree health benefits obligation through an initial contribution of \$1.4 million, Contributions to this trust will be established at the adoption of the annual budget. Further, it is recommended that the College's initial contribution be drawn from the SCCCD (Southern California Community College District) JPA and placed in an irrevocable trust. This is subject to an opinion provided by legal counsel that the irrevocable trust can be rescinded if the District no longer has an obligation to fund retiree health benefits. Lastly, it is recommended that at the end of the stated five-year period, the District re-evaluate its retiree health benefits liability. The Board also approved a contract with CalPERS to establish an irrevocable trust to pre-fund post employment benefits.
March 12, 2008	Strategic Planning Task Force	Mission, Vision and Goals	#25-A Input from constituencies was reviewed, and the Mission, Vision and Goals statement was revised and unanimously approved.

March 12, 2008	Enrollment Reports		<u>#26-C</u>
		Confirmation was presented of the criteria for research that was requested at the last meeting related to the dynamic enrollment process, student enrollment and persistence.	It was agreed that this data will be requested immediately.
		The request for a second report on student success in relation to when students enroll will be forwarded to the Dean of Institutional Research to be addressed when possible.	There was consensus to collect the data because this information is important to have for planning purposes.
March 21, 2008	Strategic Planning Task Force	Reviewed input received on Flex Day presentation.	
		Agreed to gather more information on efforts currently underway before proceeding with finalizing strategic initiatives. Scheduled a special meeting for April 4 th to review information and finalize strategic initiatives to forward to DPAC.	
March 26, 2008	Vendor Contracts	It was reported that the process being followed by the College Services Planning Subcommittee to contract with a food service vendor for location A (currently Carl's Jr.) was discontinued based on a legal opinion. Subsequently, the District agreed to hire an outside consultant to oversee the process for contracting with a food service vendor for this location to be in place by June, 2008.	#27-A Motion was made by Kathy Sucher, seconded by Heidi Hoeck and unanimously approved that DPAC affirm the work of the College Services Planning Subcommittee and endorse the values and criteria identified by the subcommittee and articulated in the <i>Scope of Work</i> in the Request for Proposal. #28-C Motion was made by Bernie Rosenloecher, seconded by Melody Overstreet and approved by consensus that two representatives of each constituency be selected from the College Services Planning Subcommittee to work with the consultant and Purchasing Department to develop the RFP for a food service vendor, as long as there are no conflicts of interest.
			It was requested that both recommendations be forwarded to Superintendent Chui Tsang immediately.

March 26, 2008	Organic Garden Initiative	The Associated Students representatives presented its Organic Garden Initiative. The Initiative has received support from the Grounds Manager, the Facilities Planning Subcommittee, the A.S. Environmental Affairs Committee, and the Academic Senate.	#29-A DPAC unanimously approved the Organic Garden Initiative with the condition that the District meet and confer to resolve the labor issue related to the work cited on page 7.
			Board of Trustees Meeting – April 14, 2008 Associated Students Vice President Melody Overstreet reported that the Associated Students, after two years of work and discussion, has come up with a detailed plan to establish an organic garden on campus. The proposal has received widespread support from faculty, the college's Environmental Affairs Committee and others but that issues surrounding the labor needed to maintain such a garden still must be resolved.
March 26, 2008	Textbook Rental Program	Heidi Hoeck reported that Superintendent Chui Tsang endorsed a general plan for the textbook rental program. The Associated Students has already approved \$250,000 and will be working collaboratively with the District, the Academic Senate and the Bookstore to launch this program.	

April 4, 2008	Strategic Planning Task Force	 Review of current efforts in the Strategic Initiatives: Global Citizenship, Basic Skills Initiative, Sustainability and Vocational Education. The reports distributed in the four areas were reviewed and discussed. It was agreed that a new circular diagram be prepared that shows how the strategic initiatives are linked, how the activities under way in each area are linked, how general action plans are linked, and that this document be presented to DPAC at its next meeting (April 23rd). It was agreed that a subgroup of the SPTF will meet with leaders in the four Strategic Initiatives and request that they recommend two to three specific action plans for the next five years for review by the SPTF which will then be presented to DPAC by the end of the semester. Richard Tahvildaran-Jesswein will invite the following task force leaders to meet with representatives of the SPTF before April 18th (the next SPTF meeting). 	
April 18, 2008	Strategic Planning Task Force Meeting	Review of Strategic Initiatives narratives and diagram. It was agreed to present the narratives and diagram to DPAC on April 23, 2008. It was agreed that the work of the Strategic Planning Task Force is close to completion.	
April 23, 2008	Strategic Planning Task Force	The proposed Strategic Initiatives and corresponding diagram developed by the Strategic Planning Task Force were presented for information. The next step is the identification of specific action plans by the leaders in the areas of the four strategic initiatives.	

April 23, 2008	Strategic Planning Task Force	Mission, Vision and Goals Dr. Tsang's response to DPAC was presented with a slightly revised version of the Mission, Vision and Goals. He plans to present the Mission, Vision and Goals to the Board of Trustees for approval at the meeting on May 12, 2008.	May 12, 2008: The Board of Trustees adopted the revised Mission, Vision and Goals statement.
April 23, 2008	Institutional Research	Caroline Sheldon, Dean of Institutional Research has been working on setting up the office, databases, website, and supporting program review needs and accountability and compliance initiatives like ARCC and IPEDS. She will be convening the Research Advisory Committee to begin planning for next year and expects in the coming year that the activities of the research office will be dominated by accountability, accreditation, and identifying, developing, and implementing solutions to facilitate better access to research data	
April 23, 2008	Vendor Contracts	 The following two recommendations were approved by the College Services Planning Subcommittee: Proceed with RFP's for Fresh and Natural space, the Bread Factory space, vending machine services, and pay-for-print services. Discontinue with Campus Link Services and replace it with water bottle refilling stations. 	Executive Vice-President Randy Lawson reported that he had approved, in Superintendent/ President Chui Tsang's absence, DPAC's recommendation of March 26 th that two representatives from each constituency be selected to work with the consultant and Purchasing Department to develop the RFP for a food service vendor. He added that DPAC's recommendation to affirm the work of the College Services Planning Subcommittee and endorse the values and criteria identified is a philosophical intent that has been honored.
May 28, 2008	Strategic Planning Task Force	The Strategic Planning Task Force identified four strategic initiatives. There are work groups/task forces associated with the four initiatives that have been asked to forward their priorities for action plans. The Strategic Planning Task Force will be completing its charge, and the planning process will continue as it is incorporated in the Master Plan for Education.	

May 28, 2008	Facilities/Bond Measure	Representatives of the Facilities Planning Subcommittee presented a preliminary draft of the capital outlay plan and a ranking of the projects by the subcommittee. There was agreement that these projects listed in the capital outlay plan should be included in a possible bond measure. It was reported that the Academic Senate voted 47-2 to endorse a bond measure.	It was suggested that DPAC take action to endorse the projects (unranked) at the next meeting.
May 28, 2008	Enrollment Reports	Enrollment data was distributed to show the effect of dynamic enrollment on the success rate of students.	It was agreed that the criteria need to be further refined in order to produce more meaningful data.
May 28, 2008	Activity Hour	A letter from the Associated Student Inter- Club Council was presented expressing concerns about the District's decision to increase the number of classes scheduled during the activity hour.	There was reassurance by members of the DPAC and the administrators present who are responsible for scheduling classes that there has been no decision to increase the number of classes scheduled during the activity hour.
May 30, 2008	Strategic Planning Task Force Meeting	The action plans submitted by the four work groups were reviewed and discussed. A master document incorporating the proposed action plans will be developed and distributed to the Strategic Planning Task Force for review at the next meeting on Friday, June 27, 2008 at 1:30 p.m.	
June II, 2008	Election of Vice- Chair		<u>#30-A</u> Richard Tahvildaran-Jesswein was elected Vice- Chair for 2008-09 by acclamation. Randy Lawson will continue to serve as Chair Designee.

June II, 2008	Facilities/Bond	#31-A
[Measure	
		DPAC unanimously approved the following
		recommendation:
		It is recommended that Santa Monica College pursue
		a bond measure in the November 2008 election that
		would include support for the following projects:
		The projects are listed alphabetically and are not
		ranked.
		Business & Facilities Infrastructure
		Career Opportunities and Advancement Center
		(Bundy)
		Community Classroom Projects
		 Drescher Phase I - Academic Facilities Modernization
		 Drescher Phase II - Bookstore Relocation and
		Modernization
		 Drescher Phase III - Pico Promenade and Transit Plaza
		Environmental Performance
		Land Acquisition
		 Madison East Wing Seismic Upgrade
		Malibu Library Educational Center
		Media and Technology Complex Phase I (Academy)
		Media and Technology Complex Phase II (Academy)
		Renovation of Corsair Stadium
		Replacement Math and Science Extension Building
		 Replacement Health/PE/Fitness/Dance Building Utility Infrastructure and Technology
		- Ouncy initiastructure and rechnology
		July 7, 2008: The Board of Trustees unanimously
		approved the placement of a \$295 million bond
		measure on the November, 2008 ballot.

June 25, 2008	Strategic Planning Task Force	The Strategic Planning Task Force will meet on June 27 th to finalize a document to forward to DPAC that includes the four strategic initiatives – Basic Skills, Global Citizenship, Sustainability and Vocational Education - and action plans recommended by the workgroups in those four areas. It is expected that the document will be presented to DPAC at the meeting on July 9 th .	
June 25, 2008	Master Plan for Education	A draft of the Master Plan for Education was distributed for review and discussion	
June 25, 2008	Budget Planning Subcommittee	Development of College Priorities to be Funded in the 2008-09 Fiscal Year: The following recommendation was presented by the Budget Planning Subcommittee for consideration by DPAC:The Budget Planning Subcommittee recommends that DPAC identify a list of College budget priorities immediately to be forwarded to Superintendent/President Chui Tsang for consideration of items to be included in the 2008-09 budget.Comment:The Budget Planning Subcommittee believes that DPAC is the correct committee to develop this list of priorities since all resource people report to DPAC (e.g., Sub-Committee, Program Review representatives, etc.). In addition, members of DPAC develop the Master Plan for Education and review the Strategic Planning Initiatives.	DPAC unanimously approved the recommendation from the Budget Planning Subcommittee with the understanding that the Master Plan for Education needs to be completed before the discussion takes place.

June 25, 2008	Enrollment Reports	Determination of Criteria for Enrollment Reports: The enrollment reports previously distributed and discussed indicate that students who enroll late (during the week prior to the beginning of a semester, after the semester begins through "dynamic enrollment," or after the semester begins via instructor add code) tend to do less well in a class than students who enroll earlier in the enrollment cycle. However, concern had been expressed at a previous meeting that these reports had included all student enrollments, and certain enrollment situations (such as short- term classes beginning later in the semester) needed to be excluded from the data.	It was agreed that DPAC needs to determine what is trying to be accomplished with the information derived from the enrollment reports before requesting additional data and that a broader discussion needs to take place. Caroline Sheldon, Dean of Institutional Research, and Jocelyn Chong, Dean of Information Technology, will be invited to a future DPAC meeting to participate in the discussion so they can provide ideas and information on data already being collected.
June 27, 2008	Strategic Planning Task Force Meeting	Discussion of Action Plans: The document that incorporates the Strategic Initiatives and the recommended action plans was reviewed and finalized. It will be presented to the Board of Trustees at its meeting on July 7, 2008 as part of an update on Strategic Planning and will be submitted to DPAC for approval at the next meeting on July 9, 2008. This is the final meeting of the Strategic Planning Task Force.	



Santa Monica Community College District
District Planning and Advisory Council

DPAC ANNUAL REPORT 2007-08

Sorted by Topic

Date	Торіс	Presented to/Considered by DPAC	Consensus/Action/Discussion A – Approval C – Consensus/Agreement
May 28, 2008	Activity Hour	A letter from the Associated Student Inter-Club Council was presented expressing concerns about the District's decision to increase the number of classes scheduled during the activity hour.	There was reassurance by members of the DPAC and the administrators present who are responsible for scheduling classes that there has been no decision to increase the number of classes scheduled during the activity hour.
July 11, 2007	Budget Planning Subcommittee	 The Budget Planning Subcommittee identified the following districts for comparison: El Camino, Glendale, Foothill-DeAnza, Mt. San Antonio, Long Beach, Sonoma, and Ventura. The categories identified for comparison purposes are educational administrators, classified administrators, classified professionals, permanent full-time classified, permanent part-time classified, tenured and tenure-track faculty and temporary faculty; and funding sources (categorical, non-categorical). The minutes of the Budget Planning Subcommittee meetings are being posted on the SMC website. 	 #1-A DPAC unanimously approved the following recommendations from the Budget Planning Subcommittee: 1. That the Superintendent/President, Academic Senate President and CSEA President send a letter to all employees encouraging energy and water conservation at work (e.g., turning lights off, computers off, etc.) 2. That a sustainability coordinator be identified to implement environmental audit plans. Project Manager, Sustainability Coordination (25%) hired 9/17/07. 3. That the College buy and use mostly indigenous, drought resistant plants for campus landscaping.

July I I, 2007	Budget Planning Subcommittee	The Budget Planning Subcommittee identified the following districts for comparison: El Camino, Glendale, Foothill- DeAnza, Mt. San Antonio, Long Beach, Sonoma, and Ventura. The categories identified for comparison purposes are educational administrators, classified administrators, classified professionals, permanent full-time classified, permanent part-time classified, tenured and tenure-track faculty and temporary faculty; and funding sources (categorical, non-categorical). The minutes of the Budget Planning Subcommittee meetings are being posted on the SMC website.	 #1-A DPAC unanimously approved the following recommendations from the Budget Planning Subcommittee: 1. That the Superintendent/President, Academic Senate President and CSEA President send a letter to all employees encouraging energy and water conservation at work (e.g., turning lights off, computers off, etc.) 2. That a sustainability coordinator be identified to implement environmental audit plans. Project Manager, Sustainability Coordination (25%) hired 9/17/07. 3. That the College buy and use mostly indigenous, drought resistant plants for campus landscaping. 4. That the District establish a centralized Contracts Office and Contracts Database to allow for review and control of contracts to increase cost efficiency. 5. That the College analyze and evaluate the cost-effectiveness of hiring permanent employees instead of contracting out.
November 28, 2007	Budget Planning Subcommittee	A concern was identified by the Budget Planning Subcommittee related to the budget planning process and a recommendations was submitted as a resolution.	 <u>#21-A</u> DPAC unanimously approved the following recommendation: DPAC recommends that senior staff involved in creating budget policies and strategies meet with the Budget Planning Subcommittee to
		Response to recommendation#21-A approved by DPAC	coordinate deliberations at least once per semester. Superintendent/ President Chui Tsang
December 12,	Budget Planning		

September 26, 2007	Budget: Designated Reserves	In response to the Board's request for DPAC to deliberate and make a recommendation regarding Stabilization and GASB 45.	 #5-A - Stabilization Motion was made to schedule a special meeting of DPAC following the Budget Planning Subcommittee meeting next Wednesday, October 3rd to review and discuss the deliberations and recommendation(s) from the Budget Planning Subcommittee pertaining to stabilization so that DPAC can present its recommendation to the Board of Trustees on October 8th. The motion was approved (4 ayes, 2 noes) #6-A - GASB 45 Motion was made that the District not set aside funds for the GASB 45 liability until the college community is educated about GASB 45. In addition, it was recommended that a task force be formed for the purpose of education with the goal of developing a recommendation regarding GASB 45 by the beginning of the spring 2008 semester. The motion was approved (4 ayes, 2 noes) 10/8/07
			The Superintendent/President presented a recommendation to the Board of Trustees to designate \$2,000,000 in the 2007-08 budget as a reserve for unfunded retiree health benefits. The recommendation was approved (5 ayes, 2 noes)
			The Board of Trustees supported the formation of a joint task force to study unfunded retiree health benefits and GASB 45 and to report back in early spring 2008. The recommendation was unanimously approved.
			<u>#7-A</u> A motion was made that DPAC state that in principle it is committed to honor the promise that employees receive retirement benefits. <i>This motion was unanimously approved</i> .

October 3, 2007 (Special Meeting)	Budget: Designated Reserves	Prior to the DPAC meeting, the Budget Planning Subcommittee met to review and discuss new FTES scenarios and presented five recommendations to DPAC for its consideration. DPAC voted on the recommendations forwarded by the Budget Planning Subcommittee,	 #8-A Scenario 3* be forwarded to the Superintendent/ President. The motion was approved (6 ayes, 0 noes) #9-A *Scenario #3 Max Out FTES Borrowing in 2006-2007 to Fully Realize Growth Revenue: This scenario has the District restate the 2006- 2007 FTES growth from 310 FTES to 699 FTES to fully realize the maximum amount of FTES growth. Under this scenario the District would be in Stabilization in 2007-2008. This scenario is estimated to generate approximately \$3,479,000 in additional One-Time revenue. Commend the faculty of SMC, in particular the Academic Senate, for taking the leap of faith to provide Summer 2006 instruction at Compton Community College. In addition to accomplishing our educational objectives, this has also provided fiscal flexibility for the District. The motion was approved (6 ayes, 0 noes) Commend all constituencies of the Budget Planning Sub-committee, and in particular Mitra Moassessi and Chris Bonvenuto, for working together as a team to come up with an FTES scenario most beneficial to the District. The motion was approved (6 ayes, 0 noes) #10-A Recommend that the budget stabilization item not be included as a Designated Reserve item. The motion was approved (4 ayes, 2 noes)
			Include the explanation of Scenario 3* from the summary sheet in the budget narrative given to the Board of Trustees. The motion was approved (6 ayes, 0 noes)

October 3, 2007 (Special Meeting)	Budget: Designated Reserves (continued		<u>10/8/07</u> The Superintendent/President presented a recommendation to the Board of Trustees to designate \$2,961,248 in the 2007-08 budget as a reserve for the potential revenue deficit in 2008-09 created by decline in reported FTES and one year stabilization funding in 2007-08. The recommendation was approved (5 ayes, 2 noes)
October 10, 2007	Budget: Designated Reserves	It was reported that the Board approved designated reserves in the 2007-08 budget for unfunded retiree health benefits (\$2 million) and for the potential revenue deficit in 2008-2009 created by decline in reported FTES and one-year stabilization funding in 2007-2008 (\$2,961,248). The Superintendent/President had reviewed DPAC's recommendation that these two items not be included as designated reserves, but made a different recommendation to the Board of Trustees. The Board of Trustees was made aware of DPAC's recommendations.	
September 12,	DPAC Annual	The DPAC Annual Report for 2006-07 was distributed	
2007 October 24, 2007	Report for 2006-07 DPAC Annual Report, 2006-07	as a reference document for the orientation	<u>#12-A</u> The final DPAC Annual Report was approved.
January 23, 2008	DPAC Charter	The charter presented for approval included revisions made at the last meeting. Additional revisions were suggested and will be incorporated in the document to be presented for approval at the next meeting.	
February 27, 2008	DPAC Charter	The revised DPAC Charter was presented for approval.	<u>#24-A</u> The DPAC Charter as presented was unanimously approved.
June 11, 2008	Election of Vice- Chair		<u>#30-A</u> Richard Tahvildaran-Jesswein was elected Vice- Chair for 2008-09 by acclamation. Randy Lawson will continue to serve as Chair Designee.

March 12, 2008	Enrollment Reports	Confirmation was presented of the criteria for research that	<u>#26-C</u>
		was requested at the last meeting related to the dynamic enrollment process, student enrollment and persistence.	It was agreed that this data will be requested immediately.
		The request for a second report on student success on when students enroll will be forwarded to the Dean of Institutional Research to be addressed when possible.	There was consensus to collect the data because this information is important to have for planning purposes.
May 28, 2008	Enrollment Reports	Enrollment data was distributed to show the effect of dynamic enrollment on the success rate of students.	It was agreed that the criteria need to be further refined in order to produce more meaningful data.
June 25, 2008	Enrollment Reports	Determination of Criteria for Enrollment Reports: The enrollment reports previously distributed and discussed indicate that students who enroll late (during the week prior to the beginning of a semester, after the semester begins through "dynamic enrollment," or after the semester begins via instructor add code) tend to do less well in a class than students who enroll earlier in the enrollment cycle. However, concern had been expressed at a previous meeting that these reports had included all student enrollments, and certain enrollment situations (such as short-term classes beginning later in the semester) needed to be excluded from the data.	It was agreed that DPAC needs to determine what is trying to be accomplished with the information derived from the enrollment reports before requesting additional data and that a broader discussion needs to take place. Caroline Sheldon, Dean of Institutional Research, and Jocelyn Chong, Dean of Information Technology, will be invited to a future DPAC meeting to participate in the discussion so they can provide ideas and information on data already being collected.
October 24, 2007	Facilities	There are several facility projects pending that need to be prioritized. There was concern expressed about DPAC's role in prioritizing these projects.	<u>#16-C</u> It was agreed that the Facilities Planning Subcommittee should develop a mechanism to involve the campus community in prioritizing projects regardless of funding sources and present its findings to DPAC.
December 12, 2007	Facilities	Follow up to discussion at meeting on October 24, 2007 regarding the prioritization of facilities project. The Facilities Planning Subcommittee will be developing a ranking system for prioritizing facilities and looking at remaining bond projects and other possible demands for facilities. A recommendation will be presented to DPAC in the future for consideration.	

May 28, 2008	Facilities/Bond Measure	Representatives of the Facilities Planning Subcommittee presented a preliminary draft of the capital outlay plan and a ranking of the projects by the subcommittee. There was agreement that these projects listed in the capital outlay plan should be included in a possible bond measure. It was reported that the Academic Senate voted 47-2 to endorse a bond measure.	It was suggested that DPAC take action to endorse the projects (unranked) at the next meeting.
June I I, 2008	Facilities/Bond Measure		 #31-A DPAC unanimously approved the following recommendation: It is recommended that Santa Monica College pursue a bond measure in the November 2008 election that would include support for the following projects: The projects are listed alphabetically and are not ranked. Business & Facilities Infrastructure Career Opportunities and Advancement Center (Bundy) Community Classroom Projects Drescher Phase I - Academic Facilities Modernization Drescher Phase II - Bookstore Relocation and Modernization Drescher Phase III - Pico Promenade and Transit Plaza Environmental Performance Land Acquisition Madison East Wing Seismic Upgrade Malibu Library Educational Center Media and Technology Complex Phase II (Academy) Renovation of Corsair Stadium Replacement Math and Science Extension Building Replacement Health/PE/Fitness/Dance Building Utility Infrastructure and Technology

une II, 2008	Facilities/Bond		<u>#31-A</u>
	Measure		
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			It is recommended that Santa Monica
			College pursue a bond measure in the
			November 2008 election that would include
			support for the following projects: The
			projects are listed alphabetically and are not
			ranked.
			 Business & Facilities Infrastructure
			Career Opportunities and Advancement
			Center (Bundy)
			 Community Classroom Projects
			Drescher Phase I - Academic Facilities
			Modernization
			Drescher Phase II - Bookstore Relocation
			and Modernization
			Drescher Phase III - Pico Promenade and
			Transit Plaza
			Environmental Performance
			Land Acquisition
			Madison East Wing Seismic Upgrade
			Malibu Library Educational Center
			 Media and Technology Complex Phase I (Academy)
			Media and Technology Complex Phase II
			(Academy)
			Renovation of Corsair Stadium
			Replacement Math and Science Extension
			Building
			 Replacement Health/PE/Fitness/Dance
			Building
			 Utility Infrastructure and Technology
			July 7, 2008: The Board of Trustees
			unanimously approved the placement of a
			\$295 million bond measure on the
			November, 2008 ballot.
anuary 23, 2008	Facilities Planning	The subcommittee discussed the level of LEED	
	Subcommittee	(Leadership in Energy and Environmental Design)	
	1	certification for new facilities and adopted the following	

Results/Actions

October 24, 2007	Litter on Campus	DPAC agreed that there is a general concern about the litter problem on campus	#13-C In an effort to address the problem it was suggested that (1) the Associated Students discuss the issue and develop suggestions to present to DPAC, (2) appropriate facilities staff be contacted about additional trash receptacles, (3) the Facilities Planning Subcommittee should investigate how this issue has been addressed by other community colleges (in particular Pasadena CCD and Glendale CCD) and report back to DPAC.
December 12, 2007	Litter on Campus	Follow up to discussion at meeting on October 24, 2007. It was reported that the Grounds Department has purchased 34 new "Glutton" Rubbermaid trash cans; ordered 50 new Victor Stanley "Big Green" trash cans; increased the number of recycling containers by 40% on the main campus; removed all ash/smoking cans from the interior of the campus and place 40+ of them at entrances to the satellite and main campuses; and increased the morning pick up time (5 employees 5-9 a.m.; added 16 hours of overtime per week to pick up and dump trash. A major emphasis needs to be on the education of the campus community to pick up after themselves.	
August 8, 2007	Master Plan for Education	A draft of the Master Plan for Education was distributed for review. A list of suggested changes will be prepared for the meeting on September 26 th .	
October 10, 2007	Master Plan for Education	A work group was formed to review the draft of the Master Plan for Education and finalize it for approval at the next DPAC meeting. Work group members are Kiersten Elliott (work group coordinator), Brandon Barney, Katharine Muller, Bernie Rosenloecher and Kathy Sucher.	
November 14, 2007	Master Plan for Education		<u>#17-A</u> The final Master Plan for Education 2007- 08 was approved.

June 25, 2008	Master Plan for Education	A draft of the Master Plan for Education was distributed for review and discussion	
October 10, 2007	Organic Garden Initiative	Jason van Buren requested that the District consider a "green roof" for the Student Services Building citing the benefits of insulation and using it as an alternate site for the campus farming project.	
March 26, 2008	Organic Garden Initiative	The Associated Students representatives presented its Organic Garden Initiative. The Initiative has received support from the Grounds Manager, the Facilities Planning Subcommittee, the A.S. Environmental Affairs Committee, and the Academic Senate.	<u>#29-A</u> DPAC unanimously approved the Organic Garden Initiative with the condition that the District meet and confer to resolve the labor issue related to the work cited on page 7.
			<u>Board of Trustees Meeting – April 14, 2008</u> Associated Students Vice President Melody Overstreet reported that the Associated Students, after two years of work and discussion, has come up with a detailed plan to establish an organic garden on campus. The proposal has received widespread support from faculty, the college's Environmental Affairs Committee and others but that issues surrounding the labor needed to maintain such a garden still must be resolved.
September 12, 2007	Orientation/Social	Richard Tahvildaran-Jesswein and Randy Lawson provided a brief summary on the formation of the District Planning and Advisory Council (DPAC)	
December 12, 2007	Planning Subcommittee Meetings	The Planning Subcommittee meeting schedule effective Spring 2008 was developed.	

November 28, 2007	Planning Subcommittee Meetings	Concerns were presented regarding the schedule of DPAC Planning Subcommittees meetings and the difficulty that some appointees have in attending.	#20-A It was unanimously agreed that the meetings of the DPAC Planning Subcommittees should be standardized and publicized. Chairs will be asked to submit a schedule of their respective planning Subcommittee meetings to be in effect starting in the spring 2008 semester.
January 9, 2008	Planning Subcommittees	 A legal determined that DPAC Planning Subcommittees are subject to the Brown Act Following is the legal opinion received: A quorum for planning subcommittees was determined to be a simple majority of subcommittee members. 	
		The DPAC Charter was revised to reflect Brown Act and quorum issues, and other revisions were suggested to bring it up to date.	
October 10, 2007	Program Review	The Program Review Report for 2006-2007 was presented. Ten program reviews were completed, one department requested a postponement and one program did not complete its review. Overarching trends were identified through the program review process.	
July II, 2007	Strategic Planning Task Force	A draft of the strategic issues and narratives has been developed by the Strategic Planning Task Force and will be presented to DPAC at the August 8 th meeting. The Task Force completed its charge for the first year and has planned a more ambitious schedule for 2007-08. In the fall 2007 semester, the same process will be used to communicate and collaborate with the campus community to identify three to five initiatives. In the spring 2008, the Task Force will develop action plans for the initiatives and determine implementation phases, timetables, stakeholders and necessary resources. In addition, the Vision, Mission and Goals will be reviewed and incorporated into the Master Plan for Education.	

August 8, 2007	Strategic Planning Task Force	The Strategic Issues and Narratives developed by the Strategic Planning Task Force were presented for review and approval.	<u>#3-A</u> The Strategic Issues and Narratives were approved by consensus.
November 14, 2007	Strategic Planning Task Force	The Strategic Planning Task Force met in October and found it somewhat challenging to arrive at a decisive point in terms of developing the strategic initiatives. At the same time, the Task Force is working on rethinking and reframing the current vision, mission and goals. A meeting has been scheduled for November 29 th to clarify the direction of the Task Force and the assistance from the consultant.	
December 12, 2007	Strategic Planning Task Force	A draft of the revised Vision, Mission and Goals statement and a draft of the strategic initiatives developed by the task force were distributed for information. Both documents will be presented in January for approval.	
anuary 23, 2008	Strategic Planning Task Force	Mission, Vision and GoalsA final draft of the Mission, Vision and Goals developed by the Strategic Planning Task Force was presented to DPAC for review and approval.Strategic InitiativesA draft of the Strategic Initiatives developed by the Strategic Planning Task Force was presented to DPAC for information. There will be a strategic planning session on flex day (March 4th) at which the strategic initiatives will be presented to the college community.	#22-C Motion was made by Lesley Kawaguchi and seconded by Bernie Rosenloecher to approve the <i>Mission, Vision and Goals</i> . There was consensus that members of DPAC will present the document to their constituents for support and ratification. Input received will be presented to DPAC for consideration. DPAC will then forward the document to the Superintendent/President who will present his recommendations to the Board of Trustees for approval. The goal is to complete the approval process by April, 2008.

March 12, 2008	Strategic Planning Task Force	Mission, Vision and Goals	<u>#25-A</u> Input from constituencies was reviewed, and the Mission, Vision and Goals statement was revised and unanimously approved.
April 23, 2008	Strategic Planning Task Force	Strategic Initiatives The proposed Strategic Initiatives and corresponding diagram developed by the Strategic Planning Task Force were presented for information. The next step is the identification of specific action plans by the leaders in the areas of the four strategic initiatives.	
April 23, 2008	Strategic Planning Task Force	Mission, Vision and Goals Dr. Tsang's response to DPAC was presented with a slightly revised version of the Mission, Vision and Goals. He plans to present the Mission, Vision and Goals to the Board of Trustees for approval at the meeting on May 12, 2008.	
May 28, 2008	Strategic Planning Task Force	The Strategic Planning Task Force identified four strategic initiatives. There are work groups/task forces associated with the four initiatives that have been asked to forward their priorities for action plans. The Strategic Planning Task Force will be completing its charge, and the planning process will continue as it is incorporated in the Master Plan for Education.	
June 25, 2008	Strategic Planning Task Force	The Strategic Planning Task Force will meet on June 27 th to finalize a document to forward to DPAC that includes the four strategic initiatives – Basic Skills, Global Citizenship, Sustainability and Vocational Education - and action plans recommended by the workgroups in those four areas. It is expected that the document will be presented to DPAC at the meeting on July 9 th .	
July 20, 2007	Strategic Planning Task Force Meeting	<u>Categories and Narratives</u> The recommended strategic planning categories and related narratives were reviewed and discussed. Nancy Grass Hemmert, Katharine Muller and Mona Martin were commended for finalizing the narratives to present to DPAC on August 8, 2007.	<u>#2-A</u> There was a majority vote to approve the narratives as written

July 20, 2007	Strategic Planning Task Force Meeting	Vision, Mission and Goals A subcommittee was appointed comprising members present at this meeting to develop: (1) three to eight values, (2) suggested headings, and (3) a descriptive sentence or two. These will be forwarded to Randy Lawson to be presented for review and discussion at the Strategic Planning Task Force meeting on September 21 st .	
September 21, 2007	Strategic Planning Task Force Meeting	A work group was formed to work on drafting the Mission, Vision and Goals/Values. Richard Tahvildaran- Jesswein agreed to coordinate the work group comprising Vivian Rankin-Scales, Katharine Muller, Bernie Rosenloecher, Kathy Sucher and Jason van Buren to develop a draft to be presented at the meeting on October 19 th .	
		The four work groups that developed the narratives will be reconvened to develop suggested strategic goals – no more than 5 (plus or minus 2):	
October 19, 2007	Strategic Planning Task Force Meeting	Report from Work Group on Motto, Mission, Vision and Goals A draft of a revised Motto, Mission, Vision and Goals document was distributed and reviewed. There will be continued review and modification of this document before it is presented to DPAC and is ready for campus-wide distribution by the end of the fall 2007 semester.	
		Report from Work Group on Strategic Initiatives Drafts of strategic initiatives were submitted by the Innovation and Leadership in Serving Students and the Student Learning and Achievement work groups. After the strategic issues for all four areas are developed and distributed campus-wide for input, the top three or four strategic goals will be determined and discussed at the meeting on December 7 th .	

November 29, 2007	Strategic Planning Task Force Meeting	Motto, Mission, Vision and Goals A work group was formed to develop goals to support the central, overarching goal of Student Learning and Achievement . After approval by the task force, measurable, time-related and doable objectives will be developed for each supporting goal. <u>Strategic Initiatives</u> Strategic Initiatives were developed to support the District's overarching goal of Student Learning and Achievement. They will be reviewed at the meeting on December 7 th before being distributed campus-wide for input.	
December 7, 2007	Strategic Planning Task Force Meeting	Motto, Mission, Vision and Goals A draft of the Motto, Mission, Vision and Goals developed by the work group was presented for review and discussion. The document will be revised according to comments and suggestions made at the meeting. A new draft will be distributed to the task force for further review and may be submitted to DPAC at its next meeting (December 12, 2007).	
		Strategic Initiatives The strategic initiatives developed to support the District's overarching goal of Student Learning and Achievement were reviewed: It was agreed that a status report should be prepared and distributed campus-wide and input should be solicited before flex day. It was further agreed that Katharine Muller and Kathy Sucher would be the presenters on flex day.	
January 18, 2008	Strategic Planning Task Force Meeting	Motto, Mission, Vision and Goals A draft of the Motto, Mission, Vision and Goals was reviewed and revised There was consensus that the document will be presented to DPAC for approval on January 23 ^{rd,} and DPAC representatives will be directed to take them to their constituencies for input that will be considered.	

January 18, 2008	Strategic Planning	Motto, Mission, Vision and Goals	
	Task Force Meeting	A draft of the Motto, Mission, Vision and Goals was	
		reviewed and revised There was consensus that the	
		document will be presented to DPAC for approval	
		on January 23 ^{rd,} and DPAC representatives will be	
		directed to take them to their constituencies for	
		input that will be considered.	
		Strategic Initiatives	
		The Strategic Initiatives were reviewed and revised	
		and will be presented to DPAC for information on	
		January 23 rd . They will be presented to the college	
		community at a flex day session on March 4 th .	
February 22, 2008	Strategic Planning Task Force Meeting	Status Report of Mission, Vision and Goals	
		Draft of Strategic Initiatives reviewed and revised.	
March 21, 2008	Strategic Planning Task Force Meeting	Reviewed input received on Flex Day presentation.	
		Agreed to gather more information on efforts currently	
		underway before proceeding with finalizing strategic	
		initiatives. Scheduled a special meeting for April 4 th to	
		review information and finalize strategic initiatives to	
		forward to DPAC.	
April 4, 2009	Strategic Planning	Deview of average offents in the Strategic Initiatives	
April 4, 2008	Strategic Planning Task Force Meeting	Review of current efforts in the Strategic Initiatives: Global Citizenship, Basic Skills Initiative, Sustainability and	
	Task for ce meeting	Vocational Education. The reports distributed in the four	
		areas were reviewed and discussed.	
		It was agreed that a new circular diagram be prepared	
		that shows how the strategic initiatives are linked, how	
		the activities under way in each area are linked, how	
		general action plans are linked, and that this document	
		be presented to DPAC at its next meeting (April 23 rd).	
		It was agreed that a subgroup of the SPTF will meet with	
1		leaders in the four Strategic Initiatives and request that	

April 18, 2008	Strategic Planning Task Force Meeting	Strategic Initiatives Review of Strategic Initiatives narratives and diagram. It was agreed to present the narratives and diagram to	
		DPAC on April 23, 2008. It was agreed that the work of the Strategic Planning Task Force is close to completion.	
May 30, 2008	Strategic Planning Task Force Meeting	The action plans submitted by the four work groups were reviewed and discussed. A master document incorporating the proposed action plans will be developed and distributed to the Strategic Planning Task Force for review at the next meeting on Friday, June 27, 2008 at 1:30 p.m.	
June 27, 2008	Strategic Planning Task Force Meeting	 Discussion of Action Plans: The document that incorporates the Strategic Initiatives and the recommended action plans was reviewed and finalized. It will be presented to the Board of Trustees at its meeting on July 7, 2008 as part of an update on Strategic Planning and will be submitted to DPAC for approval at the next meeting on July 9, 2008. This is the final meeting of the Strategic Planning Task Force. 	

September 26, 2007	Student Learning Outcomes	 The Student Learning Outcomes adopted by the Academic Senate were presented to DPAC, as follows: Through their experiences at SMC, students will: Acquire the self-confidence and self-discipline to pursue their intellectual curiosities with integrity in both their personal and professional lives; Obtain the knowledge and academic skills necessary to access, evaluate, and interpret ideas, images, and information critically in order to communicate effectively, reach conclusions, and solve problems. Respect the inter-relatedness of the global human environment, engage with diverse peoples, and acknowledge the significance of their daily actions relative to broader issues and events; Take responsibility for their own impact on the earth by living a sustainable and ethical life style. 	#4-A DPAC approved the SLOs to be forwarded to the Superintendent/President 11/6/07 The Superintendent/President presented the Institutional Students Learning Outcomes to the Board of Trustees for information.
November 14, 2007	Superintendent/ President's Response to DPAC Recommendations	• Concerns were raised about the process of reporting responses from the Superintendent/ President related to recommendations forwarded by DPAC,	#19-C It was agreed that it would be appropriate for Randy Lawson, the Superintendent/President's designee/ Chair of DPAC, to report the responses from the Superintendent/President and that the minutes reflecting report(s) would be acceptable as the written report from the Superintendent/ President.
October 3, 2007	Task Force: Unfunded Retiree Benefits/ GASB 45	The Task Force should hold regular meetings to study the issue of unfunded retiree benefits and GASB 45, invite resource people and specialists, conduct forums for the purpose of educating the college community, and make regular monthly reports to DPAC The Task Force will recommend whether to fund or not fund GASB 45, and if so, determine alternatives for funding. The report/recommendations to DPAC should include pros and cons. The deadline for the Task Force to study the issue and make a report to DPAC is February 15, 2007.	#11-C It was agreed that the Task Force should comprise the following 8 members (four DPAC members, four at-large members) Lantz Simpson, Co-Chair Richard Tahvildaran-Jesswein, Co-Chair Sandi Burnett Mona Martin Leroy Lauer Marcy Wade CSEA representative to be appointed Academic Senate/Faculty Association representative to be appointed

November 14, 2007	Task Force: Unfunded Retiree Health Benefits/ GASB 45	The Task Force met and agreed that Richard Tahvildaran- Jesswein would chair the Task Force without a co-chair. Vic Hanson, Eric Oifer, Leroy Lauer, Mona Martin, and staff assistant Letty Kilian were present. The charge of the Task Force was reviewed. It was acknowledged that the Board voted to pre-fund GASB 45. Therefore, the Task Force will be looking at how it might be funded, how much to fund, reviewing the District's actuarial report, looking at other districts, and how much the District is currently paying on pay-as-you-go. In addition, the Task Force will educate itself first on GASB 45 and develop a means to educate the college community.	
February 27, 2008	Task Force: Unfunded Retiree Health Benefits/ GASB 45	The GASB 45 Task Force submitted the following recommendation for consideration by DPAC: The GASB 45 Task Force recommends that the Santa Monica Community College District begin to pre-fund its retiree health benefits obligation. The Task Force recommends an initial contribution of \$1.4 million and subsequent annual contributions in the amount of \$500,000 over the next four fiscal years. The Task Force also recommends that the College's initial contribution be drawn from the SCCCD (Southern California Community College District) JPA and placed in an irrevocable trust. Lastly, the Task Force also recommends that at the end of the stated five-year period, the District re-evaluate its retiree health benefits liability.	 #23-A Motion was made by Lesley Kawaguchi and seconded by Heidi Hoeck to approve the recommendation of the GASB 45 Task Force as presented. Ayes: 5 (Administration, Management Association, Academic Senate, Associated Students) Noes: 3 (Faculty Association, CSEA)

March 12, 2008	Task Force: Unfunded Retiree Health Benefits/ GASB 45	The Superintendent/President presented the recommendations of the Unfunded Retiree Benefits/GASB 45 Task Force to the Board of Trustees for consideration at its meeting on March 10, 2008. The Board of Trustees amended and approved the recommendation as follows with a vote of 6 ayes, 1 no.
		It is recommended that the Santa Monica Community College District begin to pre- fund its retiree health benefits obligation through an initial contribution of \$1.4 million, Contributions to this trust will be established at the adoption of the annual budget.
		Further, it is recommended that the College's initial contribution be drawn from the SCCCD (Southern California Community College District) JPA and placed in an irrevocable trust. This is subject to an opinion provided by legal counsel that the irrevocable trust can be rescinded if the District no longer has an obligation to fund retiree health benefits.
		Lastly, it is recommended that at the end of the stated five-year period, the District re- evaluate its retiree health benefits liability.
		The Board also approved a contract with CalPERS to establish an irrevocable trust to pre-fund post employment benefits.

October 24,	Textbook Rental	The Associated Students requested DPAC's input on	#14-C
2007	Program	the proposed pilot textbook rental program.	There was agreement that the high cost of textbooks is often a barrier to student access to an affordable education. There was consensus that the textbook rental pilot program should proceed with collaboration between the Associated Students and the bookstore. It was agreed that the College Services Planning Subcommittee form a work group to review and make recommendations regarding this collaborative effort between the Associated Students and the bookstore on the textbook rental program.
March 26, 2008	Textbook Rental Program	Heidi Hoeck reported that Superintendent Chui Tsang endorsed a general plan for the textbook rental program. The Associated Students has already approved \$250,000 and will be working collaboratively with the District, the Academic Senate and the Bookstore to launch this program.	
February 27, 2008	Vendor Contracts	The College Services Planning Subcommittee presented the following statement: The DPAC subcommittee on College Services hereby notifies DPAC that there has a slow down and unexplainable obstacles impeding the progress of our committee's work. We are concerned that the scope of notification is insufficient and that the mandate for the required site visit may inhibit the pool of vendors. There must be additional site visits and advertisements in the LA Times and other publications. We are extremely concerned that this slowdown is thwarting our mission.	The Director of Purchasing will meet with the College Services Planning Subcommittee and the issue will come back to DPAC, if necessary.

March 26, 2008	Vendor Contracts	It was reported that the process being followed by the College Services Planning Subcommittee to contract with a food service vendor for location A (currently Carl's Jr.) was discontinued based on a legal opinion. Subsequently, the District agreed to hire an outside consultant to oversee the process for contracting with a food service vendor for this location to be in place by June, 2008.	#27-A Motion was made by Kathy Sucher, seconded by Heidi Hoeck and unanimously approved that DPAC affirm the work of the College Services Planning Subcommittee and endorse the values and criteria identified by the subcommittee and articulated in the Scope of Work in the Request for Proposal.
			 #28-C Motion was made by Bernie Rosenloecher, seconded by Melody Overstreet and approved by consensus that two representatives of each constituency be selected from the College Services Planning Subcommittee to work with the consultant and Purchasing Department to develop the RFP for a food service vendor, as long as there are no conflicts of interest. It was requested that both recommendations be forwarded to Superintendent Chui Tsang
April 23, 2008	Vendor Contracts	 The following two recommendations were approved by the College Services Planning Subcommittee: Proceed with RFP's for Fresh and Natural space, the Bread Factory space, vending machine services, and pay-for-print services. Discontinue with Campus Link Services and replace it with water bottle refilling stations. 	immediately. Executive Vice-President Randy Lawson reported that he had approved, in Superintendent/ President Chui Tsang's absence, DPAC's recommendation of March 26 th that two representatives from each constituency be selected to work with the consultant and Purchasing Department to develop the RFP for a food service vendor. He added that DPAC's recommendation to affirm the work of the College Services Planning Subcommittee and endorse the values and criteria identified is a philosophical intent that has been honored.

October 24, 2007	Website Coordinator	A recommendation was forwarded from the Technology Planning Subcommittee to DPAC "that the District fulfill the next step in the plan laid out by the 2005 Website Working Group by moving forward on hiring a full-time website content	<u>#15-C</u> It was agreed that it is not the function of DPAC to make staffing recommendations and that DPAC reply as such to the Technology Planning Subcommittee.
		coordinator."	reemology harming subcommerce.

Index of DPAC Actions

A – Approval C – Consensus/Agreement

Number	Торіс	Date
#I-A	Budget Planning Subcommittee	July 11, 2007
	Approval of five recommendations	
#2-A	Strategic Planning Task Force	July 20, 2007
	Approval of Narratives	
#3-A	Strategic Planning Task Force	August 8, 2007
	Approval of Strategic Issues and Narratives	
#4-A	Institutional Student Learning Outcomes (SLOs)	September 26, 2007
	Approval of SLOs	
#5-A	Budget: Designated Reserves	September 26, 2007
	Scheduling of Special Meeting to review recommendations from the Budget	
	Planning Subcommittee pertaining to stabilization	
#6-A	Budget: Designated Reserves	September 26, 2007
	GASB 45 (1) Recommendation to not set aside funds,	
	(2) Formation of Task Force	
#7-A	Budget: Designated Reserves	September 26, 2007
	Commitment to honor the promise for retirement benefits	
#8-A	Budget: Designated Reserves	October 3, 2007
	Scenario #3 to be forwarded to Superintendent/President	
# 9- A	Budget: Designated Reserves	October 3, 2007
	Commend faculty and staff for providing instruction at Compton	
	Commend all constituencies for working together as a team on FTES scenarios	
#10-A	Budget: Designated Reserves	October 3, 2007
	Budget stabilization item not be included as a designated reserve	
#II-C	Task Force: Unfunded Retiree Health Benefits	October 3, 2007
	Formation and members	
#I2-A	DPAC Annual Report	October 24, 2007
	Final Report approved	
#13-C	Litter on Campus	October 24, 2007
	Suggestions to address problem	
#I4-C	Textbook Rental Program	October 24, 2007
	Consensus to review and proceed	

#I5-C	Website Coordinator	October 24, 2007
	Referred back to Technology Planning Subcommittee	
#I6-C	Facilities	October 24, 2007
	Agreement to develop a mechanism for prioritizing projects	
#I7-C	Master Plan for Education	November 14, 2007
	Final Report approved	
#18-A	Global Citizenship	November 14, 2007
	Approval of Definition	
#I9-C	Superintendent/President's Response to DPAC Recommendations	November 14, 2007
	Agreement on response to be reported and reflected in minutes	
#20-A	DPAC Planning Subcommittee Meeting Schedule	November 28, 2007
	Agreement to standardize and publicize scheduled meetings	
#21-A	Budget Planning Subcommittee Recommendation	November 28, 2007
	Agreement to schedule senior staff to meet with BPSC at least once per	
	semester	
#22-C	Vision, Mission and Goals	January 23, 2008
	Consensus to approve Vision, Mission and Goals. DPAC will present	
	the document to their constituents for support and ratification.	
#23-A	GASB 45 Task Force Recommendation	February 27, 2008
	Approval (5-3) of the GASB 45 Task Force that the District begin to pre-fund	
	its retiree health benefits obligation	
#24-A	DPAC Charter	February 27, 2008
	Unanimous approval of revised DPAC Charter	
#25-A	Mission, Vision and Goals	March 12, 2008
	Approval of final statement	
#26-C	Enrollment Reports	March 12, 2008
	Consensus to request enrollment information	
#27-A	College Services Planning Subcommittee (Food Service Vendor)	March 26, 2009
	DPAC affirmed the work of the CSPS and endorsed the values and criteria	
	articulated in the Scope of Work for food vendor (location A)	
#28-C	College Services Planning Subcommittee (Food Service Vendor)	March 26, 2008
	Consensus that two representatives of each constituency be selected from the	
	CSPS to work with the consultant and the Purchasing Department	
#29-A	Organic Garden Initiative	March 26, 2008
	DPAC approved the Organic Garden Initiative presented by the Associated	
	Students	
#30-A	Election of Vice-Chair	Junel I, 2008
	Richard Tahvildaran-Jesswein was elected Vice-Chair for 2008-09; Randy	
	Lawson will continue as Chair Designee	

#31-A	Support of Bond Measure and List of Facilities	June 11, 2006
	Unanimous approval of the District to pursue a bond measure in the November 2008	
	election that would include support for the projects:	
#32-A	Development of College Priorities to be Funded in the 2008-09 Year	June 25, 2008
	Unanimous approval of the Budget Planning Subcommittee's recommendation that	
	DPAC identify a list of College budget priorities to be forwarded to the	
	Superintendent/President for consideration to be included in the 2008-09 budget.	