



Santa Monica Community College District
BOARD OF TRUSTEES

ANNUAL GOALS 2022-2023 AND ONGOING PRIORITIES

**Santa Monica College strives to be the best community college
in the world for our students, faculty, staff, and community.**

ANNUAL GOALS 2022-2023

The Future of the College

1. Complete a Master Education Plan that includes lessons-learned from COVID, challenges and opportunities presented by the economic and demographic landscape, and current and projected revenue and enrollment.
2. Successfully complete the Accreditation Institutional Self-Evaluation report.
3. Increase enrollment.

Educational Advancement, Quality and Equity

4. Safely increase the number of on-ground and hybrid courses and operations.
5. Decrease equity gaps and increase
 - Successful enrollment for first time applicants
 - Persistence from first term of enrollment to subsequent term
 - Course success in equitized gateway courses
 - Transfer level English and transfer level Math successful course completion in year one
 - Units successfully completed in year 1.
6. Decrease equity gaps and increase Vision For Success and Student Centered Funding Formula (SCFF) completion metrics for all populations – Bachelor Degrees, Transfers, AAs, ADTs, Chancellor’s Office approved Certificates.

Student Life

7. Complete an equity audit of all campus operations.

Fiscal Stewardship

8. Work with state and federal allies and legislators to increase and stabilize funding and the SCFF at a level that sustains the work of the college.
9. Reduce the gap between hold harmless and SCFF funding.
10. Minimize the deficit.
11. Maintain a reserve sufficient to protect against anticipated and unforeseen circumstances.

Facilities

12. Update the Facilities Master Plan to support the vision for SMC's future.

Community Relations

13. Maintain productive partnerships across systems (Cities/SMMUSD) and the community in support of SMC's vision and mission.
 - Simplify enrollment processes for high school students.
14. Begin offering classes at the Malibu Campus.

ONGOING BOARD OF TRUSTEES PRIORITIES

The Future of the College

1. Develop new programs and partnerships that support the strategic vision and plan for the future of the college.

Educational Advancement, Quality, and Equity

2. Continue to support and hire a diverse and innovative faculty and staff, while seeking to increase the percentage of full-time faculty over time.
3. Ensure a supportive, inclusive, and collegial environment for students and staff.
4. Continue support for the college's participatory governance structure.

Student Life

5. Continue professional development embedding anti-racist, equity-minded academic and non-academic support in all student services and college operations.
6. Continue implementing initiatives that focus on solving barriers related to students' financial resources and unmet basic needs.
7. Continue support for campus resources that assist students with personal circumstances that may negatively impact student success.

Fiscal and Facilities

8. Continue efforts in revenue generation, cost control, re-organization, and enrollment management to ensure a sustainable budget.
9. Continue as a model of environmental sustainability.

Community and Government Relationships

10. Continue support for special programs that serve local students and increase college readiness and success.
11. Continue strong support for Emeritus Program.

Reviewed and Discussed by the Board of Trustees: September 13, 2022

Approved by the Board of Trustees: October 11, 2022