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**SANTA MONICA COMMUNITY COLLEGE DISTRICT  
BOARD OF TRUSTEES  
SPECIAL MEETING/STUDY SESSION**

**TUESDAY,  
JULY 26, 2016**

**Santa Monica College Board Room  
Business Building Room 117  
1900 Pico Boulevard  
Santa Monica, California**

## ***MINUTES***

The Santa Monica Community College District Board of Trustees held a Special Meeting/Study Session on Tuesday, July 26, 2016 in Santa Monica College Board Room (Business Building Room 117), 1900 Pico Boulevard, Santa Monica, California.

I. ***ORGANIZATIONAL FUNCTIONS***

A CALL TO ORDER – 6 p.m.

B ROLL CALL

Dr. Louise Jaffe, Chair - Present  
Dr. Andrew Walzer, Vice-Chair - Present  
Dr. Susan Aminoff - Present  
Dr. Nancy Greenstein - Present  
Dr. Margaret Quiñones-Perez - Present  
Rob Rader - Present  
Barry Snell - Present  
Laura Zwicker, Student Trustee – Not Present

II. ***PUBLIC COMMENTS*** - None

III. ***MAJOR ITEMS OF BUSINESS***

1. Board Self-Assessment
2. Board Appraisal of College Performance
3. Board of Trustees Goals and Priorities, 2016-2017
4. Board Self-Assessment Process and Timeline

IV. ***CLOSED SESSION*** – 7:30 p.m.

CONFERENCE WITH LABOR NEGOTIATORS (Government Code Section 54957.6)

Agency designated representatives: Marcia Wade, Vice-President, Human Resources  
Robert Myers, Campus Counsel

Employee Organization: SMC Faculty Association

V. ***ADJOURNMENT*** – 8:05 p.m.

The next regular meeting of the Santa Monica Community College District Board of Trustees will be held on **Tuesday, August 2, 2016** at 7 p.m. (5:30 p.m. if there is a closed session) in the Santa Monica College Board Room and Conference Center, Business Building Room 117, 1900 Pico Boulevard, Santa Monica, California.

<b>BOARD OF TRUSTEES</b>	<b>ACTION</b>
Santa Monica Community College District	July 26, 2016

MAJOR ITEMS OF BUSINESS

**DISCUSSION ITEM NO. 1**

**BOARD OF TRUSTEES GOALS AND PRIORITIES, 2015-2016**  
Access. Excellence. Equity.

**Educational Advancement and Quality**

1. Use evidence and rigorous methodology to improve institutional effectiveness and student progress and success.
2. Institutionalize and scale up proven initiatives that increase student success and reduce the student equity gap. Focus on improving throughput for basic skills students and successfully moving more basic skills students into college-level mathematics and English. Improve performance and completion rates, especially for African-American, Latino/a, and other groups of students identified in the student equity plan.
3. Continue to support and hire a diverse and outstanding full-time and adjunct faculty that demonstrates a commitment to student success, engagement and equity. Develop and implement a plan to ensure the college progresses over time toward increasing the percentage and net number of full time faculty.
4. Strengthen and promote existing workforce/career technical programs and pathways and improve CTE completion and placement rates. Pursue opportunities to develop new industry-valued CTE programs and regional partnerships.
5. Rebrand the Academy of Entertainment Technology to reflect expanded media and design programs and continue to develop the programs that will occupy the new campus.
6. Develop the curriculum, pathway, and institutional processes necessary to fully implement the new baccalaureate degree offering in Interaction Design.
7. Support research-based innovations and technologies that increase student success and institutional effectiveness.

**Fiscal Health and Internal Operations**

8. Conduct a comprehensive search process, select a new Superintendent/President, and ensure a smooth leadership transition for the college.
9. Prepare for Accreditation.
10. Ensure the financial health of the College through enrollment development, revenue-generation, and cost control. Pursue and obtain appropriate external funding.
11. Build and maintain a reserve sufficient to protect against unforeseen circumstances.
12. Continue to implement the plan to safeguard post-retirement employee benefits, and develop and implement a plan to fund increasing PERS, STRS, and other benefit obligations.

### **Community and Government Relationships**

13. Strengthen community and government relationships and partnerships in fulfillment of SMC's vision and mission.
14. Ensure the continued success of Emeritus College.
15. Participate in the Cradle to Career Initiative and the Education Collaborative, collaborate with the City of Santa Monica in addition to planning for the Early Childhood Education Center, and strengthen and expand programs, pathways, concurrent enrollment and partnerships that serve SMMUSD students.

### **Facilities and Sustainability**

16. Improve maintenance of and maintain progress on all SMC facilities construction and transportation projects. Complete AET, PAC East Wing, and systems upgrades projects. Begin construction of Student Services, the Malibu Campus, and connections to the Central Plant.
17. Encourage use of Expo and facilitate pedestrian, bicycle, and bus access for students and staff.
18. Examine facilities needs, including maintenance, and future financing options for construction and facilities upgrades.

*Discussed at Board Study Session 7/21/2015*

*Approved at Board of Trustees meeting 8/4/2015*