

*Santa Monica Community College District*  
**ANNUAL STRATEGIC PLANNING REPORT**  
**2018-2019**

In 1997, the College adopted its first formal *Master Plan for Education*, and the plan has been reviewed and updated in each subsequent year. In accordance with the College's planning process, the document is extensively revised every five years as part of the long-term strategic planning process. This includes a review of the College's Vision, Mission, and Goals statements as well as the identification of long-term strategic initiatives to inform the identification of annual action plans.

This most recent strategic planning effort facilitated by the Collaborative Brain Trust resulted in the following six Strategic Initiatives for 2017-2022:

- Close Gaps in educational outcomes
- Expand Educational and career opportunities and pathways
- Link Long-term and integrated planning to resource allocation
- Ensure that Human Resource plan supports student success
- Improve facilities and technology infrastructure, integration and staffing
- Ensure long-term fiscal stability

Development of the *Annual Strategic Planning Report* (formerly *Master Plan for Education Update*) is the responsibility of DPAC. The report includes responses to the previous year's action plans (formerly institutional objectives) indicating the status of completion for each plan, categorizing each as Completed or Not Completed (with subcategories Substantially Completed, Ongoing and Other). Annual action plans for 2018-2019 that support the Strategic Initiatives for 2017-2022 were identified and included in the *Annual Strategic Planning Report*.

In preparation for formulating the annual action plans for 2018-2019, DPAC reviewed a number of major planning documents and related reports which are included as addenda and/or links are provided below:

Academic Senate Objectives, 2018-2019

Accreditation

Quality Focus Essay 2016

SMC Follow-up Report submitted March 2018

Link to Accreditation Website

<http://www.smc.edu/AboutSMC/Accreditation/Pages/Accreditation.aspx>

Board of Trustees Goals and Priorities, 2018-2020

Capitol Outlay Programs Update, July 2018

DPAC Annual Report, 2017-2018

[http://www.smc.edu/ACG/DistrictPlanningPolicies/Documents/District\\_Planning\\_and\\_Advisory\\_Council/2017-2018/Final%20DPAC%202016-2017%20Annual%20Report.pdf](http://www.smc.edu/ACG/DistrictPlanningPolicies/Documents/District_Planning_and_Advisory_Council/2017-2018/Final%20DPAC%202016-2017%20Annual%20Report.pdf)

Information Technology, Areas of Focus 2018-2019

Institutional Effectiveness Committee Observations in 2017-2018

Presentation/Reports/Actions at Board of Trustees Meetings Related to Board Goals and Priorities, Strategic Initiatives and College Priorities, 2017-2018

Program Review 2018 Planning Summary