

BOARD OF TRUSTEES	ACTION
Santa Monica Community College District	August 4, 2015

MAJOR ITEMS OF BUSINESS

RECOMMENDATION NO. 1

SUBJECT: **BOARD OF TRUSTEES GOALS AND PRIORITIES, 2015-2016**

SUBMITTED BY: Chair, Board of Trustees

REQUESTED ACTION: It is recommended that the Board of Trustees review, revise as necessary and approve the final Board of Trustees Goals and Priorities, 2015-2016:

BOARD OF TRUSTEES GOALS AND PRIORITIES, 2015-2016
Access. Excellence. Equity.

Educational Advancement and Quality

1. Use evidence and rigorous methodology to improve institutional effectiveness and student progress and success.
2. Institutionalize and scale up proven initiatives that increase student success and reduce the student equity gap. Focus on improving throughput for basic skills students and successfully moving more basic skills students into college-level mathematics and English. Improve performance and completion rates, especially for African-American, Latino/a, and other groups of students identified in the equity gap research.
3. Support and hire a diverse adjunct and full time faculty that demonstrates a growth mind-set and continues the tradition of commitment to student success, engagement and equity. Develop and implement a plan to ensure the college progresses over time toward increasing the percentage and net number of full time faculty.
4. Strengthen and promote existing workforce/career technical programs and pathways and improve CTE completion and placement rates. Pursue opportunities to develop new industry-valued CTE programs and regional partnerships.
5. Rebrand the Academy of Entertainment Technology to reflect expanded media and design programs and continue to develop the programs that will occupy the new campus.
6. Develop the curriculum, pathway, and institutional processes necessary to fully implement the new baccalaureate degree offering in Interaction Design.
7. Support research-based innovations and technologies that increase student success and institutional effectiveness.

Fiscal Health and Internal Operations

8. Conduct a comprehensive search process, select a new Superintendent/President, and ensure a smooth leadership transition for the college.
9. Prepare for Accreditation.

10. Ensure the financial health of the College through enrollment development, revenue-generation, and cost control. Pursue and obtain appropriate external funding.
11. Build and maintain a reserve sufficient to protect against unforeseen circumstances.
12. Continue to implement the plan to safeguard post-retirement employee benefits, and develop and implement a plan to fund increasing PERS, STRS, and other benefit obligations.

Community and Government Relationships

13. Strengthen community and government relationships and partnerships in fulfillment of SMC’s vision and mission.
14. Ensure the continued success of Emeritus College.
15. Participate in the Cradle to Career Initiative and the Education Collaborative, collaborate with the City of Santa Monica in additional planning for the Early Childhood Education Center, and strengthen and expand programs, pathways, concurrent enrollment and partnerships that serve SMMUSD students.

Facilities and Sustainability

16. Improve maintenance and maintain progress on all SMC facilities construction and transportation projects. Complete AET, PAC East Wing, and systems upgrades projects. Prepare for construction of Student Services, the Malibu Campus, and connections to the Central Plant.
17. Encourage use of Expo and facilitate pedestrian, bicycle, and bus access for students and staff.
18. Examine facilities needs, including maintenance, and future financing options for construction and facilities upgrades.

Discussed at Board Study Session 7/21/2015

Public Comment

Peter Morse

Action on #1-2, and #4-18 (with suggested amendments)

MOTION MADE BY:	Nancy Greenstein
SECONDED BY:	Barry Snell
STUDENT ADVISORY:	Aye
AYES:	6
NOES:	0
ABSENT:	1 (Walzer)

Amendments to #3 were agreed upon as follows:

3. Continue to support and hire a diverse and outstanding full-time and adjunct faculty that demonstrates a growth mind set and continues the tradition of commitment to student success, engagement and equity. Develop and implement a plan to ensure the college progresses over time toward increasing the percentage and net number of full time faculty.

Action on #3 to include “growth mind set”

MOTION MADE BY: Rob Rader
SECONDED BY: Jonathan Eady
STUDENT ADVISORY: Aye
AYES: 1 (Rader)
NOES: 5 (Aminoff, Greenstein, Jaffe, Quiñones-Perez, Walzer)
ABSENT: 1 (Snell)

Motion Fails

Action on #3 as amended (see below)

MOTION MADE BY: Susan Aminoff
SECONDED BY: Louise Jaffe
STUDENT ADVISORY: Aye
AYES: 5 (Aminoff, Greenstein, Jaffe, Quiñones-Perez, Rader)
NOES: 1 (Walzer)
ABSENT: 1 (Snell)

AS AMENDED

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Approved at Board of Trustees meeting 8/4/2015